

	Budget 2017	Budget 2018	Écart en \$ 2018 VS 2017	Écart en % 2018 VS 2017	
	\$	\$			
<b>Revenus</b>					<b>Revenues</b>
Taxes	73,945,293	76,166,838	2,221,545	3.00%	Taxes
Tarification d'eau	2,435,000	2,300,000	(135,000)	-5.54%	Water consumption fees
Paiements tenant lieu de taxes	444,007	484,372	40,365	9.09%	Compensation in lieu of taxes
Services aux organismes municipaux	43,400	41,800	(1,600)	-3.69%	Services to municipal organizations
Autres revenus de sources locales	9,238,900	11,775,000	2,536,100	27.45%	Other revenues from local sources
Transferts du gouvernement	490,300	555,700	65,400	13.34%	Transfers from the Government
<b>TOTAL</b>	<b>86,596,900</b>	<b>91,323,710</b>	<b>4,726,810</b>	<b>5.46%</b>	<b>TOTAL</b>
<b>Dépenses de fonctionnement</b>					<b>Operating expenditures</b>
Administration générale	8,088,000	8,080,200	(7,800)	-0.10%	General administration
Sécurité publique	1,596,800	1,900,500	303,700	19.02%	Public safety
Transport <sup>(1)</sup>	8,226,920	8,021,180	(205,740)	-2.50%	Transportation <sup>(1)</sup>
Hygiène du milieu <sup>(1)</sup>	5,103,680	5,480,005	376,325	7.37%	Environment <sup>(1)</sup>
Santé et bien-être	303,500	310,600	7,100	2.34%	Health and Welfare
Aménagement, urbanisme et développement	1,217,000	1,334,200	117,200	9.63%	Urban planning and development
Loisirs et culture <sup>(1)</sup>	14,300,000	14,265,725	(34,275)	-0.24%	Recreation and culture <sup>(1)</sup>
Frais de financement	1,070,000	1,001,600	(68,400)	-6.39%	Financing costs
Remboursement en capital - Dette à long terme	4,805,700	3,956,900	(848,800)	-17.66%	Principal reimbursements - long term debt
<b>SOUS-TOTAL dépenses locales</b>	<b>44,711,600</b>	<b>44,350,910</b>	<b>(360,690)</b>	<b>-0.81%</b>	<b>SUB-TOTAL local expenditures</b>
Quote-part à la Communauté métropolitaine de Montréal	735,100	748,100	13,000	1.77%	Town's share of the Communauté Métropolitaine de Montréal
Quote-part à l'Agglomération de Montréal et contribution à la Ville de Montréal	44,670,400	49,854,700	5,184,300	11.61%	Montreal Agglomeration Aliquot Share and Contribution to the city of Montréal
<b>TOTAL</b>	<b>90,117,100</b>	<b>94,953,710</b>	<b>4,836,610</b>	<b>5.37%</b>	<b>TOTAL</b>
<b>Total des dépenses de fonctionnement et autres activités financières</b>	<b>90,117,100</b>	<b>94,953,710</b>	<b>4,836,610</b>	<b>5.37%</b>	<b>Total operating expenditures and other financial activities</b>
<b>Surplus (déficit) des activités financières avant affectations</b>	<b>(3,520,200)</b>	<b>(3,630,000)</b>	<b>(109,800)</b>	<b>-</b>	<b>Financial activity surplus (deficit) before appropriations</b>
<b>Affectations</b>					<b>Appropriations</b>
Surplus accumulé non affecté ou affecté	403,200	1,725,000	1,321,800	327.83%	Non allocated surplus or allocated surplus
Réserves financières et fonds réservés	3,117,000	1,905,000	(1,212,000)	-38.88%	Financial reserves and reserved funds
<b>TOTAL</b>	<b>3,520,200</b>	<b>3,630,000</b>	<b>109,800</b>	<b>3.12%</b>	<b>TOTAL</b>
<b>ÉQUILIBRE BUDGÉTAIRE</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>BUDGET BALANCE</b>

(1) Les dépenses d'administration des services du génie, des travaux publics et des loisirs font l'objet d'une répartition administrative. Administrative expenses for the Engineering, Public Works and Recreation departments are submitted to administrative appropriation.

**TOWN OF MOUNT ROYAL**  
**2018 OPERATING BUDGET - REVENUES AND EXPENDITURES ANALYSIS**

<b>REVENUES</b>	<b>RÉEL 2016</b>	<b>BUDGET 2017</b>	<b>2018 BUDGET</b>	<b>Variation</b>
<b>TAXES</b>				
PROPERTY TAXES ON RESIDENTIAL IMMOVABLES	\$ 35 457 884	\$ 35 717 563	\$ 36 836 169	3.1%
PROPERTY TAXES ON NON-RESIDENTIAL IMMOVABLES	\$ 34 675 349	\$ 35 276 941	\$ 36 287 369	2.9%
PROPERTY TAXES ON IMMOVABLES CONTAINING SIX (6) OR MORE DWELLING UNITS	\$ 2 147 050	\$ 2 278 539	\$ 2 329 522	2.2%
PROPERTY TAXES ON SERVICED VACANT LOTS	\$ 543 285	\$ 672 250	\$ 713 778	6.2%
WATER CONSUMPTION FEES	\$ 2 431 750	\$ 2 435 000	\$ 2 300 000	-5.5%
	<u>\$ 75 255 319</u>	<u>\$ 76 380 293</u>	<u>\$ 78 466 838</u>	<u>2.7%</u>
<b>PAYMENTS IN LIEU OF TAXES</b>				
QUEBEC GOVERNMENT	\$ 423 940	\$ 444 007	\$ 484 372	9.1%
<b>SERVICES PROVIDED TO MUNICIPAL ORGANIZATIONS</b>				
AGGLOMÉRATION DE MONTRÉAL	\$ 37 600	\$ 43 400	\$ 41 800	-3.7%
<b>RECREATION AND LIBRARY</b>				
PROGRAMS (RECREATIONAL AND CULTURAL ACTIVITIES)	\$ 852 337	\$ 946 000	\$ 939 100	-0.7%
ARENA AND SKATING RINKS	\$ 143 411	\$ 189 900	\$ 141 100	-25.7%
PLAYING FIELDS	\$ 686 499	\$ 811 900	\$ 787 000	-3.1%
OUTDOOR POOL AND PIERRE LAPORTE POOL	\$ 311 173	\$ 327 500	\$ 334 700	2.2%
LIBRARY	\$ 35 709	\$ 36 000	\$ 35 900	-0.3%
SPONSORSHIPS	\$ 8 800	\$ 8 000	\$ 8 000	0.0%
CURLING CLUB - RENTAL	\$ 13 569	\$ 13 700	\$ 13 900	1.5%
COUNTRY CLUB - RENTAL	\$ 625	\$ 400	\$ 400	0.0%
210 DUNBAR - RENTAL	\$ 1 874	\$ 1 800	\$ 1 800	0.0%
	<u>\$ 2 053 996</u>	<u>\$ 2 335 200</u>	<u>\$ 2 261 900</u>	<u>-3.1%</u>
<b>OTHER REVENUES FROM LOCAL SOURCES</b>				
LICENCES AND PERMITS	\$ 1 047 028	\$ 643 500	\$ 1 143 500	77.7%
PROPERTY TRANSFER FEES	\$ 4 879 740	\$ 3 700 000	\$ 5 854 000	58.2%
FINES AND PENALTIES	\$ 1 055 439	\$ 1 118 500	\$ 1 060 000	-5.2%
INTEREST ON INVESTMENTS	\$ 472 839	\$ 512 500	\$ 534 500	4.3%
INTEREST ON TAX ARREARS	\$ 312 886	\$ 275 000	\$ 250 000	-9.1%
OTHER RECOVERABLES	\$ 342 292	\$ 303 100	\$ 299 900	-1.1%
PROCEEDS ON SALE	\$ (61 593)	\$ -	\$ -	-
	<u>\$ 8 048 631</u>	<u>\$ 6 552 600</u>	<u>\$ 9 141 900</u>	<u>39.5%</u>
<b>OTHER SERVICES PROVIDED</b>				
TOWN HALL – ROOM RENTAL	\$ 51 180	\$ 41 000	\$ 32 000	-22.0%
GENERAL ADMINISTRATION	\$ 25 149	\$ 31 200	\$ 51 500	65.1%
PUBLIC SAFETY	\$ 81 381	\$ 101 400	\$ 102 600	1.2%
TRANSPORTATION	\$ 53 618	\$ 87 500	\$ 96 000	9.7%
ENVIRONMENT	\$ 295	\$ 1 500	\$ 1 500	0.0%
URBAN PLANNING AND DEVELOPMENT	\$ 98 807	\$ 88 500	\$ 87 600	-1.0%
	<u>\$ 310 430</u>	<u>\$ 351 100</u>	<u>\$ 371 200</u>	<u>5.7%</u>
<b>CONDITIONAL TRANSFERS</b>				
RECYCLABLE MATERIALS COMPENSATION	\$ 257 068	\$ 260 000	\$ 260 000	0.0%
RESIDUAL MATERIALS COMPENSATION	\$ 204 529	\$ 154 900	\$ 203 200	31.2%
GRANT - TECQ 2010-2013	\$ 61 826	\$ -	\$ -	-
GRANT - LIBRARY / PURCHASE OF BOOKS	\$ 62 150	\$ 50 900	\$ 37 500	-26.3%
SHADOW PROGRAM	\$ -	\$ 5 000	\$ 55 000	1000.0%
COMMUNITY SUPPORT SERVICE	\$ -	\$ 19 500	\$ -	-100.0%
	<u>\$ 585 573</u>	<u>\$ 490 300</u>	<u>\$ 555 700</u>	<u>13.3%</u>

**TOWN OF MOUNT ROYAL**  
**2018 OPERATING BUDGET - REVENUES AND EXPENDITURES ANALYSIS**

	<u>RÉEL 2016</u>	<u>BUDGET 2017</u>	<u>2018 BUDGET</u>	<u>Variation</u>
<b>APPROPRIATIONS</b>				
PROCEEDS ON SALE	\$ 19 509	\$ -	\$ -	-
GAIN OR LOSS ON SALE	\$ 61 593	\$ -	\$ -	-
CAPITAL ASSET FINANCIAL ACTIVITIES	\$ (9 614)	\$ -	\$ -	-
SURPLUS	\$ -	\$ -	\$ -	-
APPROPRIATED SURPLUS	\$ 181 884	\$ 403 200	\$ 1 725 000	327.8%
FINANCIAL RESERVES AND RESERVES FUNDS	\$ 550 064	\$ 3 117 000	\$ 1 905 000	-38.9%
	<u>\$ 803 436</u>	<u>\$ 3 520 200</u>	<u>\$ 3 630 000</u>	<u>3.1%</u>
<b>TOTAL REVENUES AND APPROPRIATIONS</b>	<u>\$ 87 518 925</u>	<u>\$ 90 117 100</u>	<u>\$ 94 953 710</u>	<u>5.4%</u>
<b>EXPENDITURES</b>				
<b>GENERAL ADMINISTRATION</b>				
TOWN COUNCIL	\$ 473 078	\$ 624 600	\$ 675 100	8.1%
TOWN MANAGER'S OFFICE	\$ 700 508	\$ 770 000	\$ 856 700	11.3%
TREASURER'S OFFICE AND MATERIAL RESOURCES	\$ 1 820 895	\$ 2 063 200	\$ 2 121 300	2.8%
INFORMATION TECHNOLOGY	\$ 697 929	\$ 923 100	\$ 1 019 700	10.5%
PUBLIC AFFAIRS AND CLERK'S OFFICE	\$ 1 638 467	\$ 2 032 200	\$ 1 764 900	-13.2%
HUMAN RESOURCES	\$ 708 893	\$ 892 700	\$ 884 200	-1.0%
MAINTENANCE – TOWN BUILDINGS	\$ 486 085	\$ 599 200	\$ 595 300	-0.7%
OTHER – FINANCE (BAD DEBTS AND CONTINGENCIES)	\$ 43 245	\$ 183 000	\$ 163 000	-10.9%
	<u>\$ 6 569 099</u>	<u>\$ 8 088 000</u>	<u>\$ 8 080 200</u>	<u>-0.1%</u>
<b>PUBLIC SECURITY</b>				
PUBLIC SECURITY	\$ 1 357 366	\$ 1 596 800	\$ 1 900 500	19.0%
	<u>\$ 1 357 366</u>	<u>\$ 1 596 800</u>	<u>\$ 1 900 500</u>	<u>19.0%</u>
<b>TRANSPORTATION</b>				
ADMINISTRATION – ENGINEERING	\$ 1 334 177	\$ 1 705 500	\$ 1 586 700	-7.0%
ADMINISTRATION – PUBLIC WORKS	\$ 1 616 662	\$ 1 813 000	\$ 1 714 500	-5.4%
TOWN ROADS	\$ 1 606 736	\$ 1 985 000	\$ 1 948 300	-1.8%
SNOW REMOVAL	\$ 1 918 432	\$ 2 575 800	\$ 2 468 700	-4.2%
STREET LIGHTING	\$ 348 275	\$ 405 000	\$ 428 100	5.7%
TRAFFIC	\$ 378 752	\$ 470 700	\$ 487 400	3.5%
BUILDING MAINTENANCE – 10/20 ROOSEVELT (61%)	\$ 90 643	\$ 107 000	\$ 111 100	3.8%
BUILDING MAINTENANCE – 40 ROOSEVELT	\$ 10 197	\$ 45 200	\$ 83 900	85.6%
MAINTENANCE – TOWN SHOPS AND GARAGE	\$ 679 681	\$ 638 700	\$ 652 100	2.1%
RECOVERABLE EXPENDITURES	\$ 87 598	\$ 143 900	\$ 121 700	-15.4%
APPORTIONMENT OF ADMINISTRATIVE EXPENDITURES	<u>\$ (1 452 208)</u>	<u>\$ (1 662 880)</u>	<u>\$ (1 581 320)</u>	<u>-4.9%</u>
	<u>\$ 6 618 945</u>	<u>\$ 8 226 920</u>	<u>\$ 8 021 180</u>	<u>-2.5%</u>
<b>ENVIRONMENT</b>				
WATER AND SEWER SERVICES	\$ 2 212 476	\$ 3 220 600	\$ 3 566 210	10.7%
REFUSE COLLECTION AND DISPOSAL	\$ 1 126 421	\$ 1 259 500	\$ 1 320 800	4.9%
ENVIRONMENT PROTECTION	\$ -	\$ -	\$ -	-
APPORTIONMENT OF ADMINISTRATIVE EXPENDITURES	<u>\$ 544 578</u>	<u>\$ 623 580</u>	<u>\$ 592 995</u>	<u>-4.9%</u>
	<u>\$ 3 883 475</u>	<u>\$ 5 103 680</u>	<u>\$ 5 480 005</u>	<u>7.4%</u>
<b>HEALTH AND WELFARE</b>				
HEALTH AND WELFARE	\$ 263 736	\$ 303 500	\$ 310 600	2.3%
	<u>\$ 263 736</u>	<u>\$ 303 500</u>	<u>\$ 310 600</u>	<u>2.3%</u>
<b>PLANNING AND DEVELOPMENT</b>				
ZONING AND INSPECTION SERVICE	\$ 771 691	\$ 925 600	\$ 1 042 600	12.6%
PROMOTION AND ECONOMIC DEVELOPMENT	\$ 210 070	\$ 291 400	\$ 291 600	0.1%
URBAN RENOVATION	\$ -	\$ -	\$ -	-
	<u>\$ 981 761</u>	<u>\$ 1 217 000</u>	<u>\$ 1 334 200</u>	<u>9.6%</u>

**TOWN OF MOUNT ROYAL**  
**2018 OPERATING BUDGET - REVENUES AND EXPENDITURES ANALYSIS**

<b>EXPENDITURES</b>	<b>RÉEL 2016</b>	<b>BUDGET 2017</b>	<b>2018 BUDGET</b>	<b>Variation</b>
<b>RECREATION AND CULTURE</b>				
ADMINISTRATION – RECREATION DEPARTMENT	\$ 1 498 329	\$ 1 663 100	\$ 1 631 600	-1.9%
COMMUNITY CENTRE – ACTIVITIES	\$ 83 955	\$ 94 200	\$ 108 000	14.6%
SERVICES FOR SENIORS	\$ 128 351	\$ 189 500	\$ 188 900	-0.3%
RECREATIONAL PROGRAMS	\$ 702 623	\$ 799 800	\$ 757 200	-5.3%
ARENA AND OUTDOOR SKATING RINKS	\$ 995 835	\$ 1 120 700	\$ 1 081 000	-3.5%
POOL	\$ 880 949	\$ 980 100	\$ 955 700	-2.5%
PLAYING FIELDS AND PLAYGROUNDS	\$ 121 053	\$ 138 700	\$ 147 700	6.5%
SOCCER	\$ 76 513	\$ 80 100	\$ 3 700	-95.4%
DAY CAMPS	\$ 518 842	\$ 702 900	\$ 780 200	11.0%
BASEBALL AND SOFTBALL	\$ 13 628	\$ 18 300	\$ 18 600	1.6%
TENNIS COURTS	\$ 313 076	\$ 337 700	\$ 338 000	0.1%
MAINTENANCE – MOHAWK PARK CLUBHOUSE	\$ 21 998	\$ 37 100	\$ 36 000	-3.0%
PARK MAINTENANCE	\$ 1 647 238	\$ 1 876 100	\$ 2 063 000	10.0%
TREE MAINTENANCE	\$ 908 068	\$ 1 398 500	\$ 1 266 800	-9.4%
LIBRARY – ADMINISTRATION	\$ 2 373 774	\$ 2 549 200	\$ 2 508 600	-1.6%
MAINTENANCE – LIBRARY BUILDING	\$ 421 167	\$ 493 000	\$ 505 700	2.6%
CULTURAL PROJECTS	\$ -	\$ -	\$ 100 000	-
MAINTENANCE – BUILDING AT 60 ROOSEVELT	\$ 530 284	\$ 666 500	\$ 670 100	0.5%
MAINTENANCE – TMR COUNTRY CLUB	\$ 69 396	\$ 115 200	\$ 116 600	1.2%
APPORTIONMENT OF ADMINISTRATIVE EXPENDITURES	<u>\$ 907 630</u>	<u>\$ 1 039 300</u>	<u>\$ 988 325</u>	<u>-4.9%</u>
	<u>\$ 12 212 709</u>	<u>\$ 14 300 000</u>	<u>\$ 14 265 725</u>	<u>-0.2%</u>
<b>FINANCING AND CONTRIBUTION</b>				
FINANCING COST	\$ 728 386	\$ 1 070 000	\$ 1 001 600	-6.4%
PRINCIPAL REPAYMENT OF THE DEBT	\$ 2 093 840	\$ 4 805 700	\$ 3 956 900	-17.7%
CONTRIBUTION TO THE COMMUNAUTÉ MÉTROPOLITAINE DE MONTRÉAL	\$ 712 302	\$ 735 100	\$ 748 100	1.8%
MONTREAL AGGLOMERATION ALIQUOT SHARE AND				
CONTRIBUTION TO THE CITY OF MONTRÉAL	<u>\$ 44 226 865</u>	<u>\$ 44 670 400</u>	<u>\$ 49 854 700</u>	<u>11.6%</u>
	<u>\$ 47 761 392</u>	<u>\$ 51 281 200</u>	<u>\$ 55 561 300</u>	<u>8.3%</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 79 648 483</u>	<u>\$ 90 117 100</u>	<u>\$ 94 953 710</u>	<u>5.4%</u>
<b>SURPLUS (DEFICIT)</b>	<u>\$ 7 870 443</u>	<u>\$ -</u>	<u>\$ -</u>	